



Returning To Market Balance: How High Must Prices Be To Save The Oil Industry?

Art Berman

Labyrinth Consulting Services, Inc.

Ray Leonard

Hyperdynamics

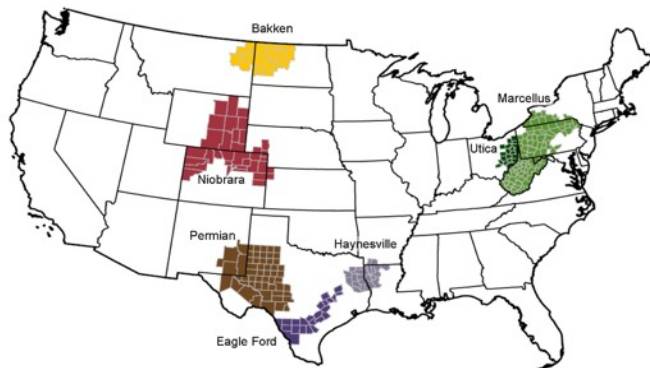
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Lafayette, Louisiana

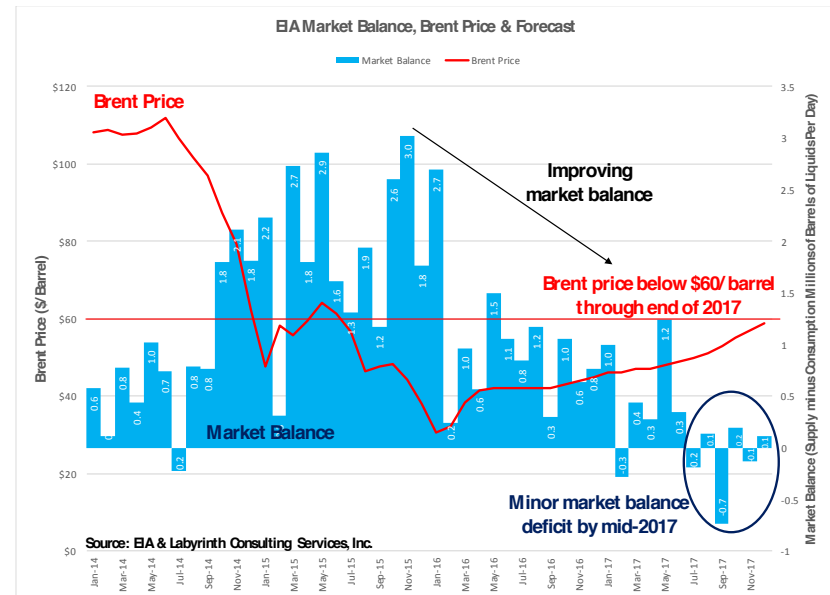
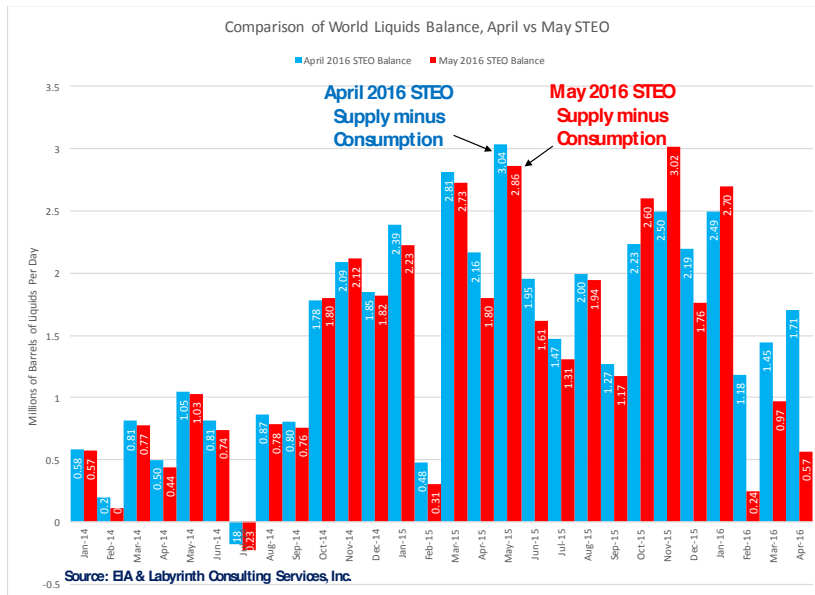
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How High Must Prices Be To Save The Oil Industry?

- The global oil market is returning to balance more quickly than previously expected.
- That should mean higher oil prices but how high must prices be to save the industry?
- The price rally that began in late January-early February 2016 seems to have substance although outsized inventories should limit upward price movement.
- Recent outages in Kuwait, Nigeria, Venezuela and Canada have underscored the fragility of supply despite the prevailing production surplus.
- The weak global economy will be an important check on price recovery.
- Data suggests that oil producers need prices in the \$70-80 range to survive. That is unlikely in the next year or so.
- If a weakened world economy cannot support those prices, we may see supply dwindle in a few years to levels that cause price spikes that cannot be absorbed.
- Without timely price relief, the future looks grim for an industry on life support.

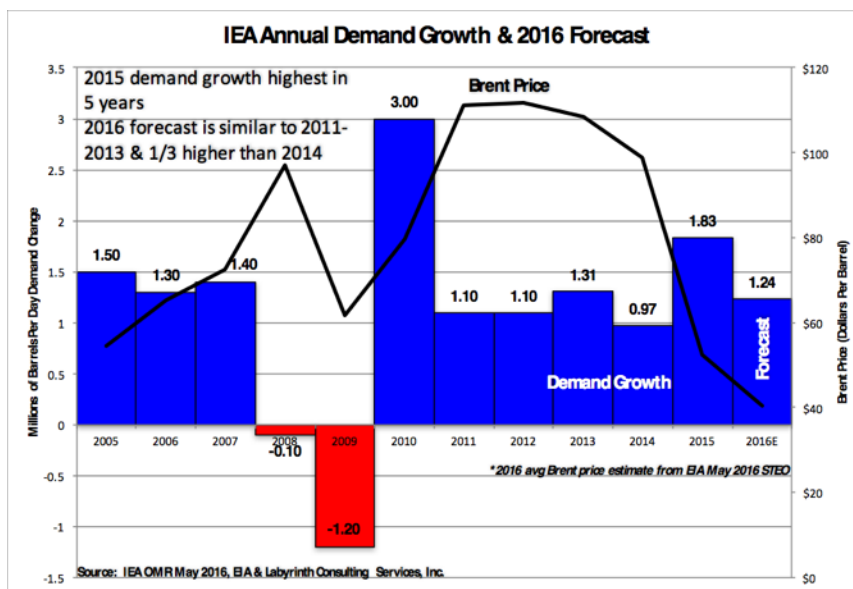
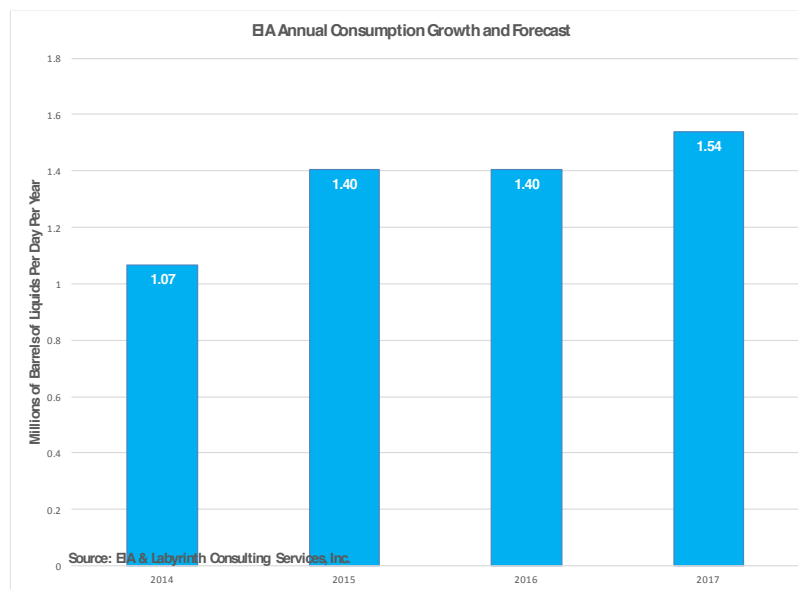


Oil markets are much closer to balance than previously thought



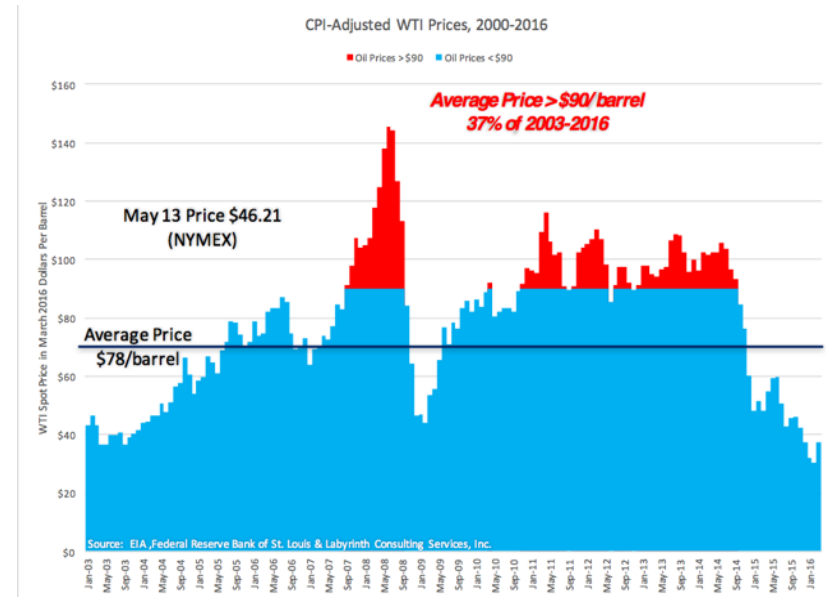
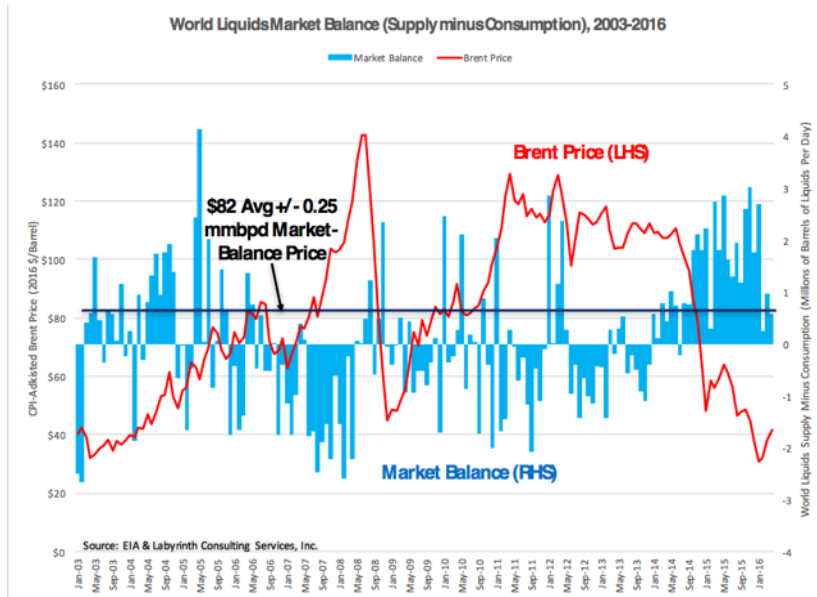
- Major EIA revisions to world oil consumption data provide a new perspective.
- The world was over-supplied by only 570 kbpd of liquids in April compared to EIA's earlier estimate for March of 1,450 kbpd.
- That March estimate has now been revised downward to 970 kbpd.
- February's over-supply has been revised downward from 1,180 to 240 kbpd.
- Market balance has been slowly and generally improving since November 2015.
- The biggest concerns for a durable price recovery are outsized inventories and a weak global economy.

Consumption & Demand Growth



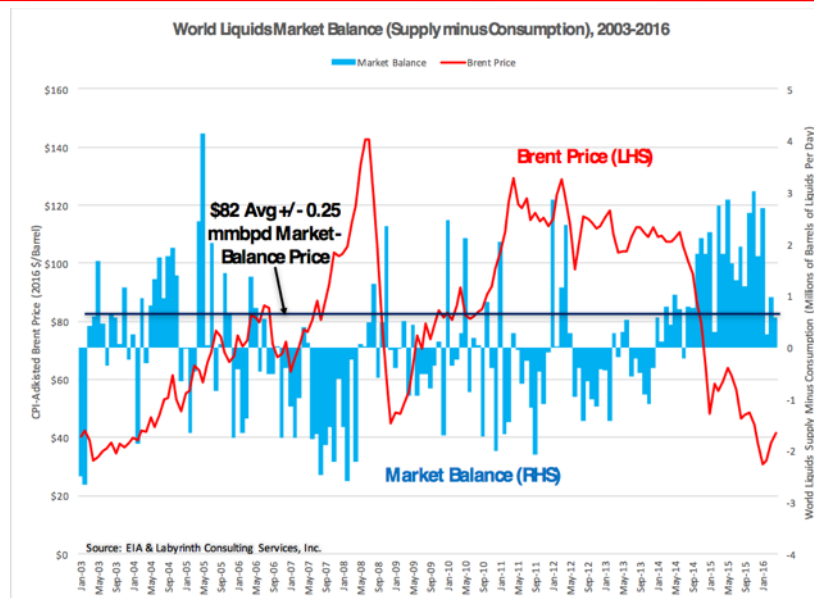
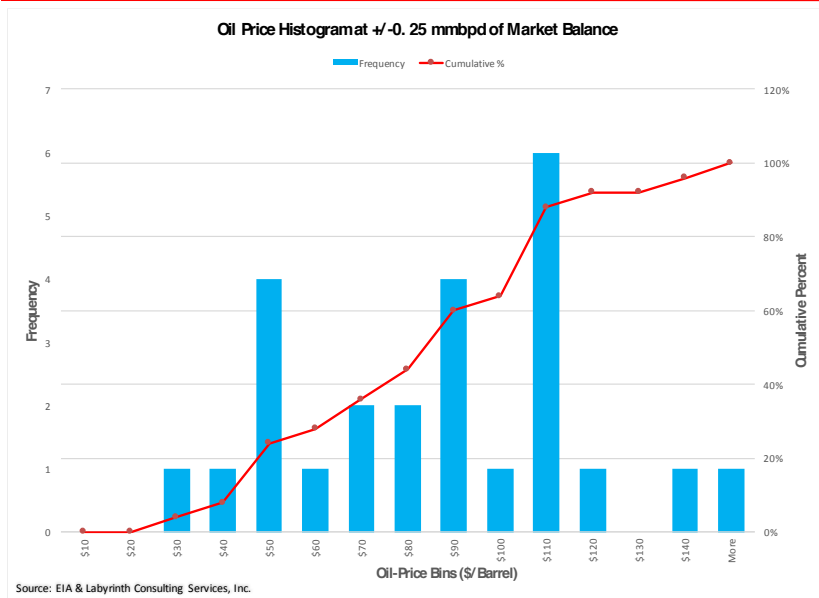
- EIA adjusted world *consumption* growth for 2016 upward to 1.4 mmbpd.
- Its estimate for 2017 is now a very strong 1.54 mmbpd.
- IEA *demand* estimate for 2015 is 1.83 mmbpd—strongest demand growth since 2010 after recovery from negative growth during 2008-2009 Financial Collapse.
- IEA acknowledges strong 1.41 mmbpd Q1 2016 demand growth but maintains is 1.24 estimate for full-year 2016 because of concerns about the global economy.
- Demand growth because of lowest real oil prices since the 1990s.
- Demand is like reserves—a quantity at a price.
- I share IEA's concern especially at higher average oil prices.

What Does Market Balance Mean For Price?



- Oil markets are never in balance. Producers always over-shoot or under-shoot with supply.
- Balance is simply a zero-crossing from one state of disequilibrium to the next, from surplus to deficit and back again.
- Since 2003, oil market within +/-0.25 mmbpd of balance 16% of the time. The average price (2016 dollars) for that near-market balance rate was \$82 per barrel.
- But that was essentially the average oil price of \$78 per barrel for the entire period.

What Does Market Balance Mean For Price?

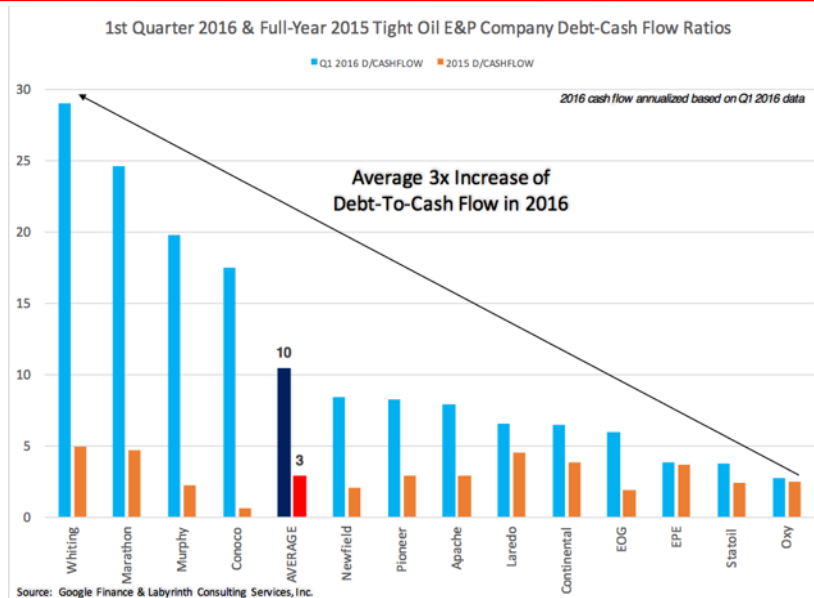
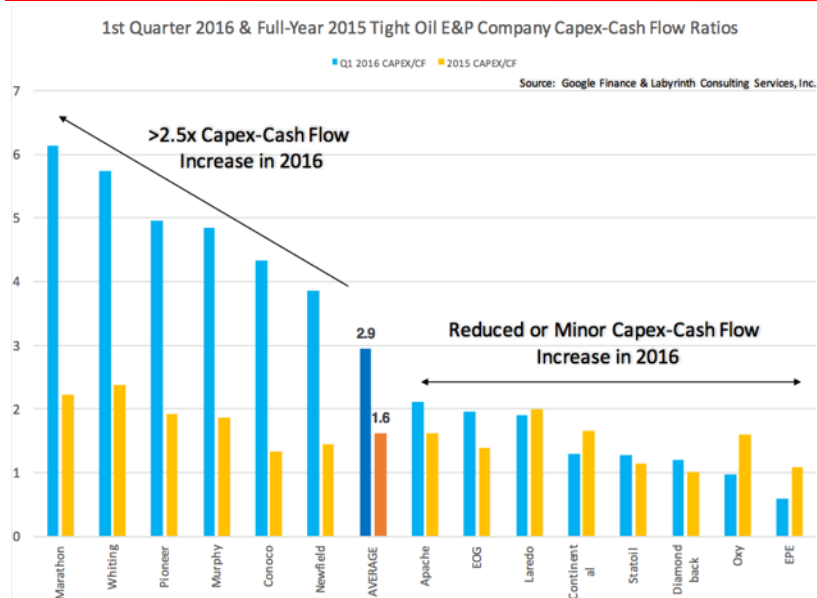


- Market balance occurred in every monthly average oil-price except \$130 per barrel.
- Although prices above \$90 per barrel represent 37% of near-market balance prices from 2003 to 2016, oil prices also averaged more than \$90 per barrel 36% of the time during that 15-year period.
- Market balance reflects whatever price the market deems necessary to maintain supply at the time.
- No clear causal relationship between market balance and specific higher or lower oil prices.
- Balance merely represents the midpoint between prices on either side of the disequilibrium states that it demarcates.
- We think \$90-100 was normal but the market was in deficit. Moving toward market balance and being on the deficit side of market balance are hardly the same thing.



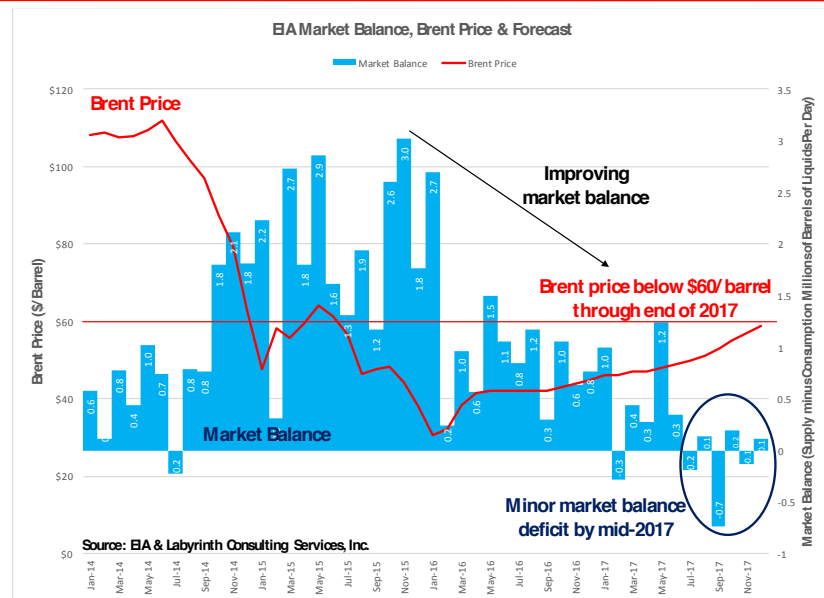
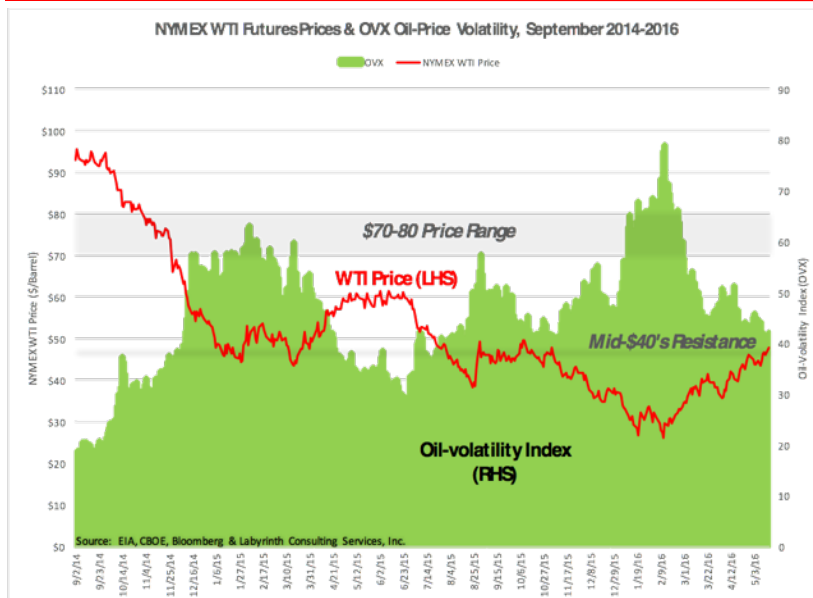
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Tight Oil Companies on Life Support



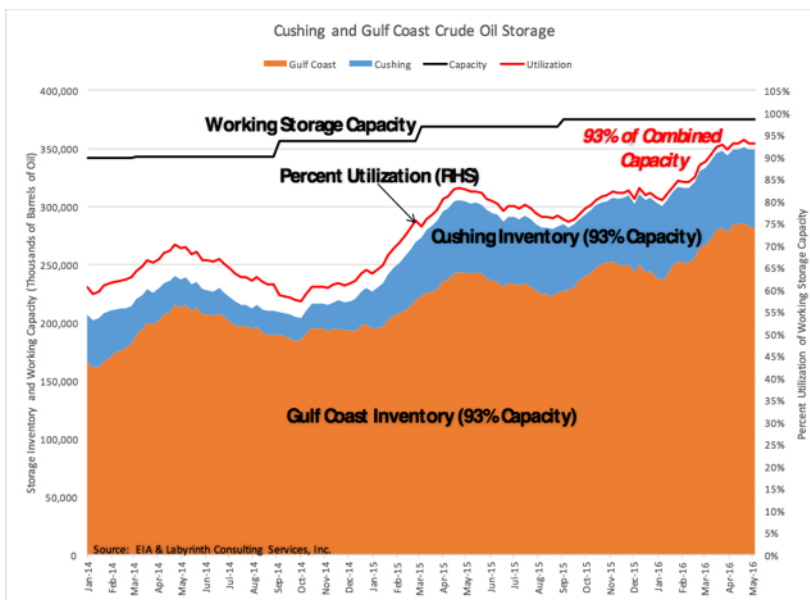
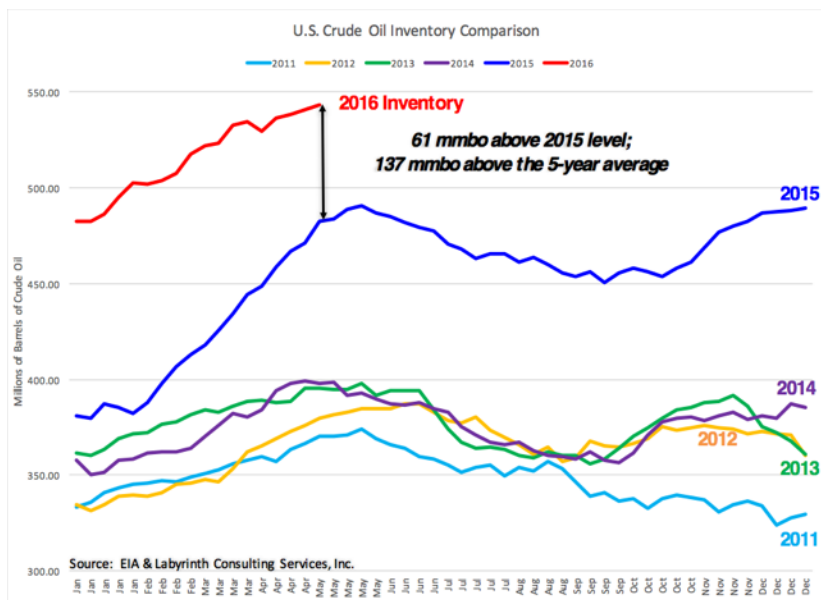
- All tight oil-weighted companies that I follow had negative cash flow in the first quarter of 2016 except EP Energy and Occidental Petroleum.
- Nine companies increased their capex-to-cash flow ratios compared with full-year 2015 results and six increased that ratio by more than 2.5 times.
- Companies spent \$1.90 in capex for every dollar they earned. In 2015, they spent \$0.60 above what they earned.
- Average debt-to-cash flow ratio for tight oil companies increased more than 3-fold to 10, up from 3 in 2015.
- Energy industry average 1992-2012 was 1.53 and 2.0 was a standard threshold for banks to call loans based on debt-covenant agreements.

How High Might Oil Prices Go?



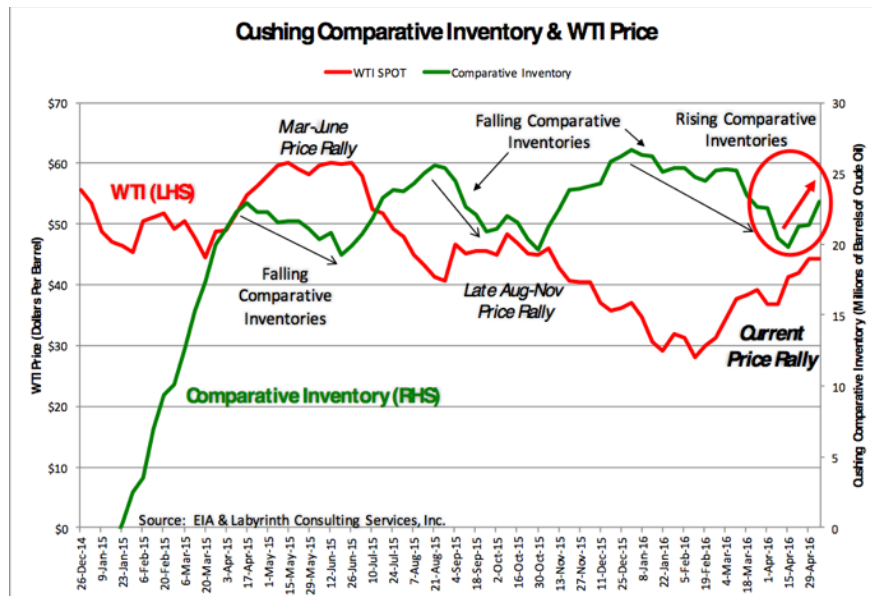
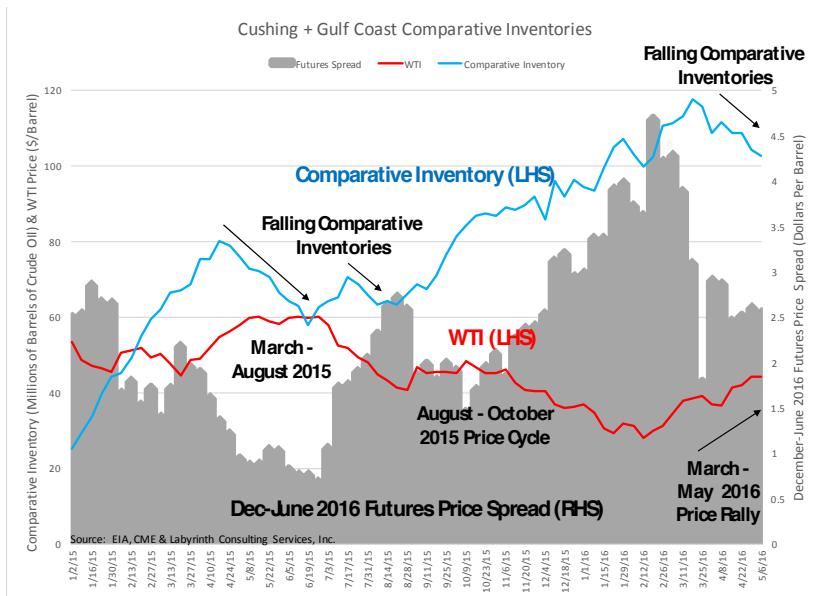
- Current prices around \$48 per barrel a big improvement from January when prices were < \$30.
- Nevertheless, all producers—companies and exporting countries alike—are failing and probably need sustained prices in the \$70-80 per barrel range to survive.
- That is a stretch from the mid-upper \$40's resistance level of the past 10 months or so.
- EIA's forecast data suggest a minor supply deficit by the second half of 2017.
- Brent forecast, however, is to remain below \$60 per barrel.

Inventories Remain a Serious Obstacle to Sustained Higher Prices



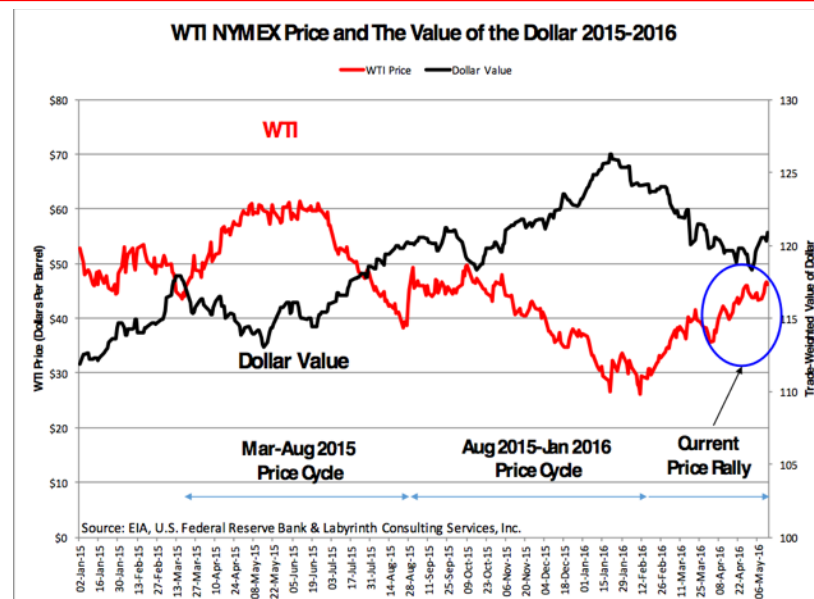
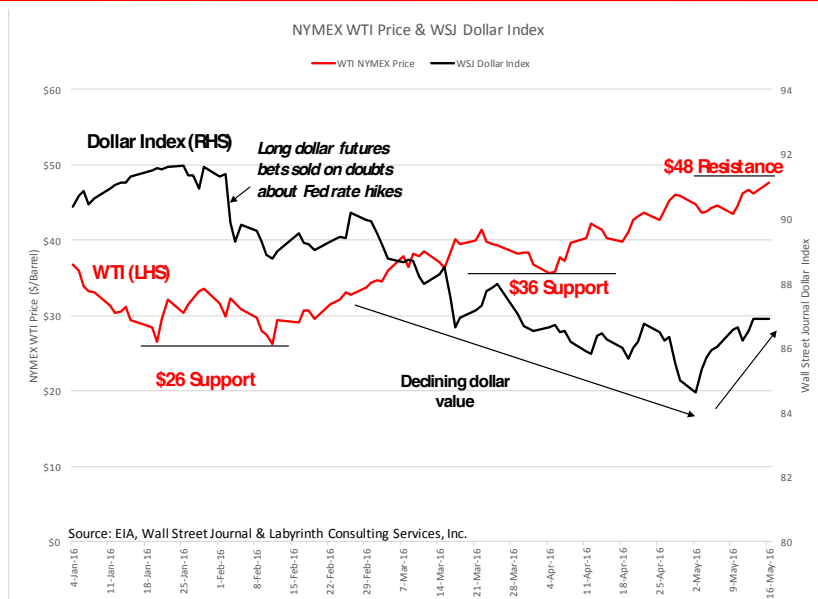
- U.S. stocks are near record high levels of 543 million barrels: 61 million barrels more than at this time in 2015 and 137 million barrels more than the 5-year average.
- OECD stocks are also at record levels of 3.13 billion barrels of liquids.
- Cushing and Gulf Coast combined storage is at 93% of working capacity.
- Cushing continues to increase.
- It is difficult to imagine \$70-80 oil prices until this overhand dissipates and that may take a year assuming it is falling now.

Good News/Bad News About Comparative Inventories



- Comparative inventory is determined by comparing current stocks with a moving average of stocks over the past 5 years.
- The two previous price cycles in 2015 were both characterized by falling comparative inventories. When C.I. patterns reversed, prices fell.
- The current price cycle shows a decrease in comparative inventories for combined Cushing & Gulf Coast.
- Front-to-back futures spreads typically fall with decreasing inventories because short-dated contracts gain value compared to longer-dated contracts.
- The past two cycles ended because producers increased drilling and production at higher prices.
- Cushing stocks typically control WTI price and comparative inventories at Cushing are rising.

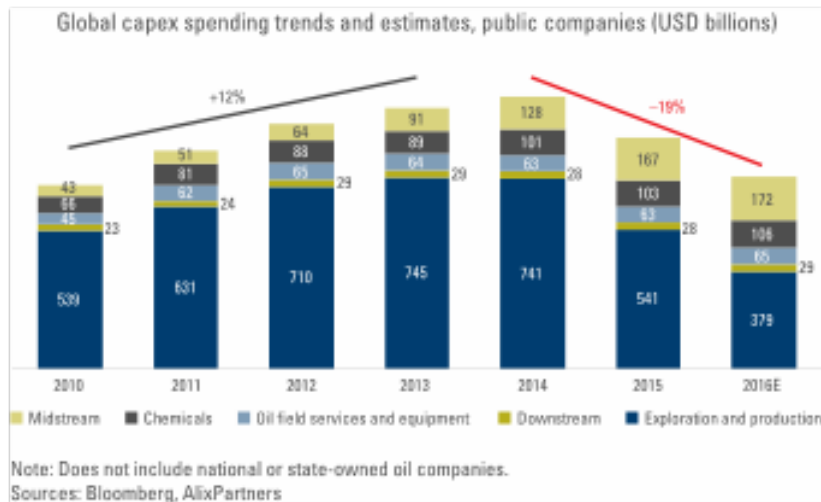
Strength of the U.S. Dollar and Oil Prices



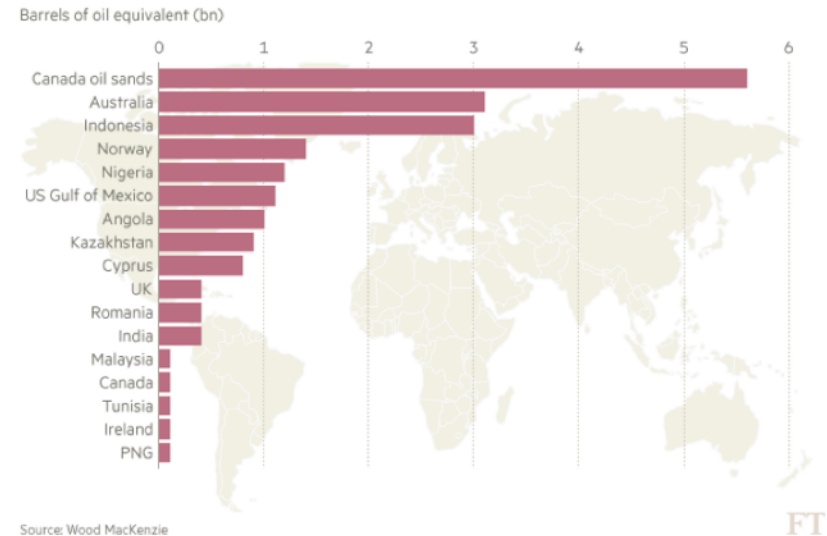
- A negative correlation between the value of the U.S. dollar and world oil prices: a globally connected economy in which countries compete for investment based on interest rates and currency valuation.
- Oil transactions are denominated in U.S. dollars as the world reserve currency.
- Higher U.S. interest rates favor investments in the U.S. economy over commodities like oil. When the dollar is strong, oil prices are generally lower and vice versa.
- The correlation between oil price and the dollar is especially strong since 2015 and partly explains price cycles.
- The latest price rally began after the Federal Reserve Bank indicated that further interest rate increases in 2016 were unlikely.
- Dollar has been strengthening recently but oil prices continue to rise. Look for a short.

The Big Picture On Oil Prices: Under-Investment

FIGURE 2: Capex cut by 20% in 2015, with more in store for 2016

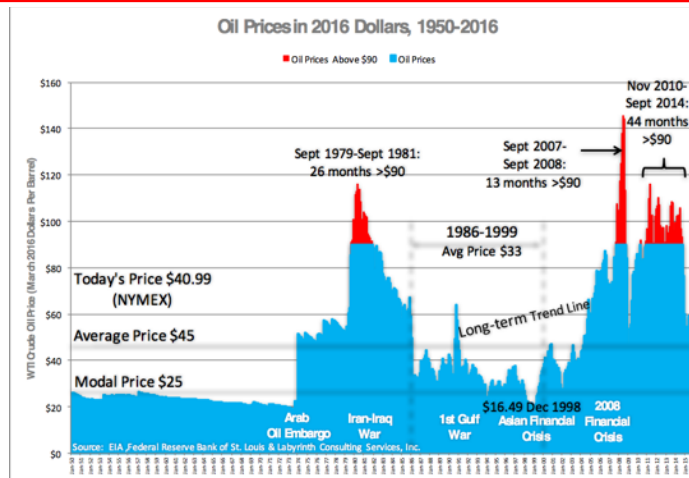
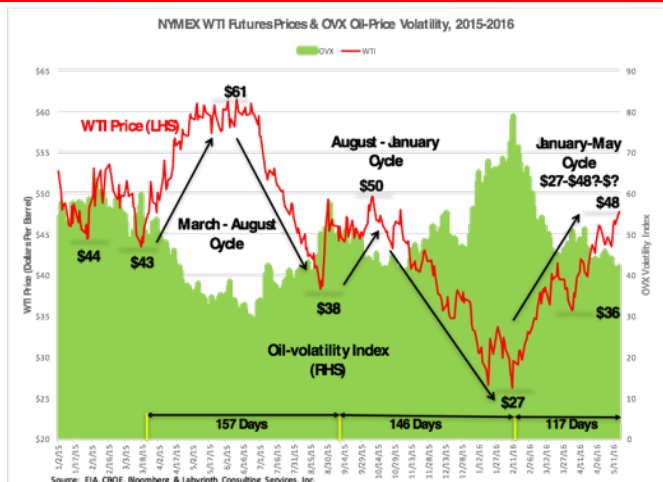


Deferred commercial oil reserves



- Large reduction in E&P investment in 2015 and probably even greater in 2016.
- Deferred investments in 2015 equivalent to 20 billion barrels of reserves.
- Global E&P estimated capex for 2016 is 44% (-\$412 billion) of 2014.
- A substantial supply deficit will result in the not-too-distant future.
- A price spike seems unavoidable.

How High Must Prices Be To Save The Oil Industry?



- The current price rally seems to have substance although inventories are a concern.
- The global market appears to be moving quickly toward balance with higher consumption growth.
- Recent outages underscore fragility of supply.
- Under-investment during 2015 and 2016 means much higher oil prices in a few years.
- Anticipation of future supply deficits are moving prices higher.
- Expect similar high price volatility and price cycling with several upward-trending 4-5 month cycles.
- Prices must eventually reach the \$70 to \$80 per barrel range to restore balance sheets enough that investment may resume. Difficult to imagine in 2016 or 2017 without supply interruptions or an OPEC production cut.
- A weak global economy and weaker demand at higher oil prices are the biggest risks to oil-price recovery.
- A return to market balance does not necessarily mean that prices will return to the \$70-80 range.
- If a weak economy cannot support those prices, we may see price spikes that cannot be absorbed. That may bring a traumatic end to the Age of Oil.
- People will have to learn to get by with less in a future based on lower energy-density fuels and lower economic growth potential than oil has provided.